



Mangalam Drugs & Organics Ltd.

**Investor Presentation
January 2016**

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Executive Summary



Executive Summary

Overview

- Mangalam Drugs & Organics Ltd. (Mangalam) was incorporated in 1972 and is one of the largest suppliers and manufacturers of Anti-Malarial Active Pharmaceutical Ingredients (**API**) in the world.
- The company's headquarter is in Mumbai, with two manufacturing facilities at Vapi, Gujarat.
- Mangalam was incorporated by Mr. G. M. Dhoot, who has been the visionary behind the success and diversification of the company from a chemical company to become a global API supplier.

Business Mix

- **Anti Malarial API's** like Arthemether, Lumefrantine, Artesunate , Amodiaquine Hydrochloride, Dihydroartemisinin, Piperaquine phosphate, Chloroquine Phosphate, Hydroxychloroquine Sulphate, Pyronaridine tetrphosphate
- **Anti Retroviral API's** – The company has recently forayed into Anti Retroviral API's and has received approval and is manufacturing Tenofovir Disoproxyl Fumarate, 2 other products are at validation stage and 5 more in R&D phase.
- **Others** - Uricosuric Agent : Allopurinol, Analgesic: Nimesulide and Anti Hypertensive: Bisoprolol Fumerate

Clients

- **Domestic Clients:** Ajanta Pharma, CIPLA, IPCA, Sun Pharma, Dr. Reddy's.
- **International Clients:** Sanofi, Guilin, Mylan, MERCK

FY2015 Financials

- **Revenue** at INR 2,207mn; 3 year CAGR of 12.8%
- **EBITDA** at INR 204 mn; 3 year CAGR of 11.6%
- **Net Profit** at 61mn; 3 year CAGR of 113.2%





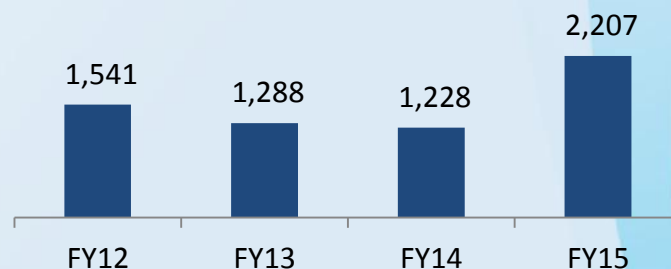
Company Overview



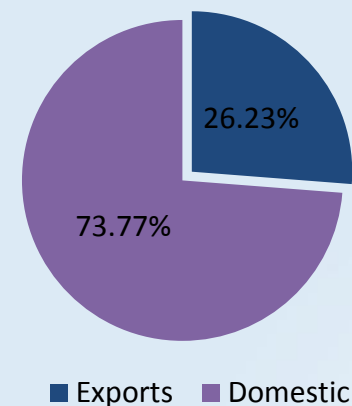
Company Overview

- Mangalam Drugs & Organics LTD. was incorporated in 1972, commenced operations in 1977, and was listed on BSE and NSE in 2005-06. The Company has a market capitalization of around Rs. 2,570 Mn (as of 31st December 2015)
- Well established player in an Industry with strong entry barriers .
- The company is one of the largest and most preferred API supplier for Anti-Malaria drug manufacturing companies in the regulatory market across the world.
- The company's APIs have received certifications from World Health Organization(**WHO**), European Directorate for Quality of Medicines (**EDQM**) and European Medicines Agency(**EMA**).
- Mangalam is one of the 5 companies globally to qualify under the Bill Clinton Foundation for supply of Anti-Malarial drugs worldwide.
- The company has diversified its product range over the last few years from Intermediates and Specialty Chemicals to API's like Anti Malarial, Anti Retroviral, Uricosuric Agent, Analgesic and Anti Hypertensive.

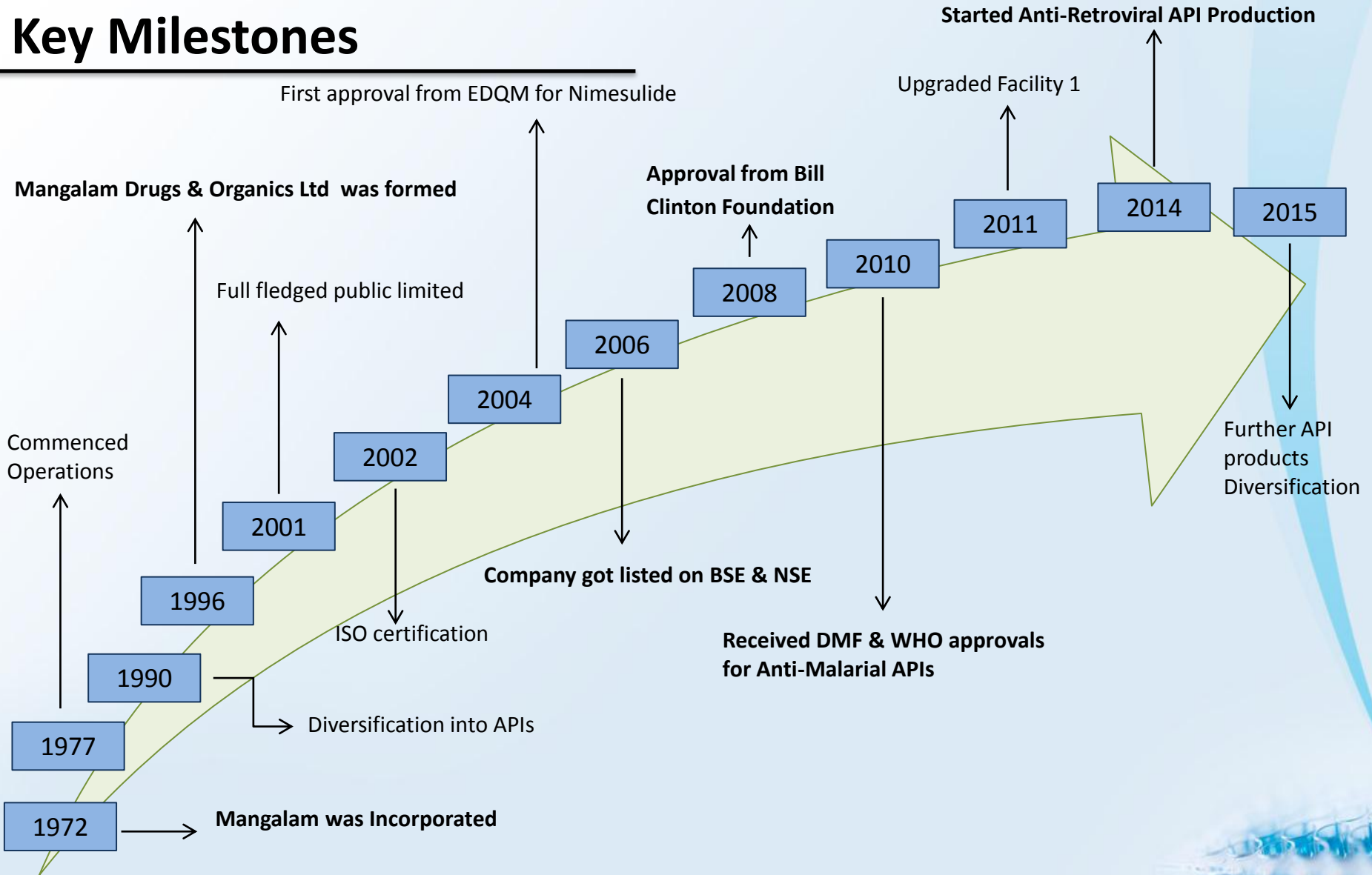
Revenue Growth (INR Mn)



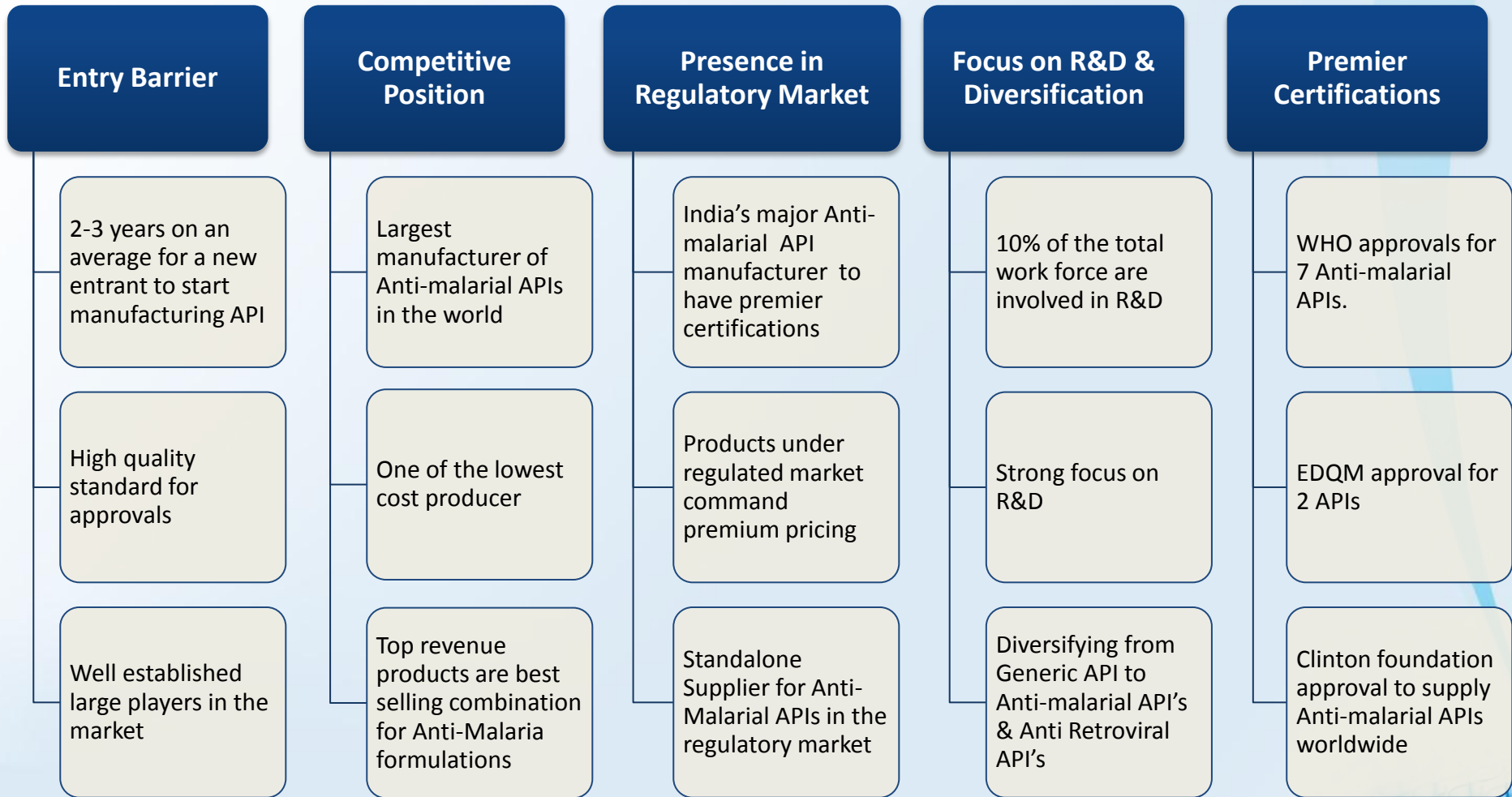
FY15 Segmental Revenue Break-up



Key Milestones



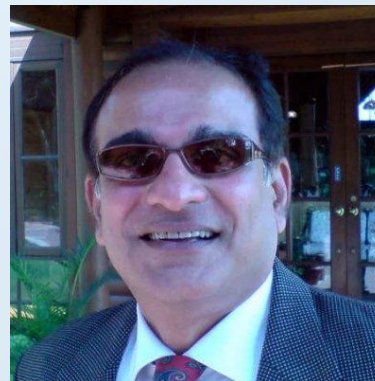
Key Strengths



Executive Director

Mr. Govardhan M. Dhoot (Chairman & Whole Time Director)

- Mr. Govardhan Murlidhar Dhoot has been with the company since inception.
- He has been an instrumental in increasing the exports of the Company and expanding and diversifying the company from chemical manufacturer to a large API manufacturer.
- Under his leadership the company has received approvals from international regulatory bodies like WHO, EDQM and EMA.
- Mr. Dhoot lead the way to the company's diversification. He was responsible for the company to being amongst the first 5 companies manufacturing Anti Malaria API's to be approved by the Bill Clinton Foundation



Manufacturing Facilities at Vapi, Gujarat

Facility 1 (WHO approved)

- Total Production area: 3272 Sq. m
- 2 API manufacturing and 1 solvent recovery block
- APIs Manufacturing Capacity: 720 TPA

Unit 1 Vapi, Gujarat



Facility 2

- Total Production area: 3059 Sq. m
- Total 1 API manufacturing, 1 intermediate manufacturing, 1 pilot plant & 1 recovery blocks
- Manufacturing capacity: APIs 360 TPA
- Intermediates : 1,000 TPA

Lab, Unit 2 Vapi, Gujarat



Research & Development

- The company has a strong focus on R&D on new products and therapeutic segments.
- There is a highly qualified team of 20+ research scientists
- World class laboratory with state of the art technology.
- Non-infringing process > Patentable process
- The laboratory has been approved by the Department of Scientific and Industrial Research, Government of India
- R&D team currently focused on developing and approval qualification process of Anti-Retroviral APIs
 - 1 successfully launched API - Tenofovir Disoproxyl Fumarate
 - 2 APIs under validation phase
 - 5 under development



SYNTHESIS LAB. - I



SYNTHESIS LAB. - 2



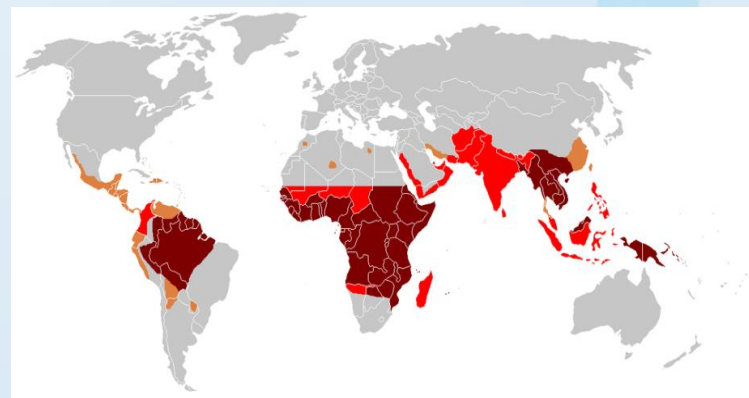
Business Overview



Malaria: Global Phenomenon

- In 2014, 97 countries and territories had on-going malaria transmission
 - Malaria is presently endemic in a broad band around the equator, in areas of the Americas, many parts of Asia, and much of Africa
- An estimated 3.3 billion people are at risk of malaria, of whom 1.2 billion are at high risk
 - In 2013, 90% of the world's malaria deaths occurred in Africa
- The two most common strains of malaria are *P. falciparum* (Pf) and *P. Vivax* (Pv)
- *Plasmodium falciparum* (Pf) is the worst strain of malaria
 - PF causes the most acute and severe form of malaria; most of the cases registered under WHO are PF malarial cases .
- *Plasmodium Vivax* (Pv) is a protozoal parasite and a human pathogen. P.v malaria is the most frequent and widely distributed cause of recurring malaria. It is less virulent than P.Falciparum malaria.
- The Anti-Malarial market is been growing from 219Mn treatments in 2010 to 367Mn. treatments in 2014

Malaria Prevalence



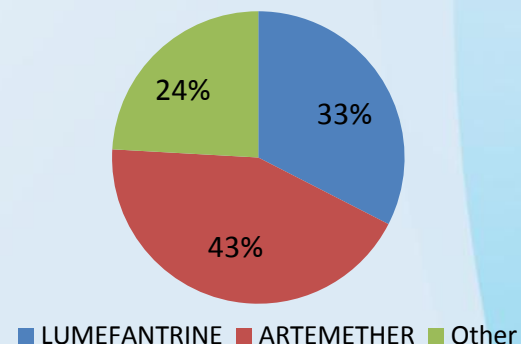
- ◆ Elevated occurrence of chloroquine- or multi-resistant malaria
- ◆ Occurrence of chloroquine-resistant malaria
- ◆ No *Plasmodium falciparum* or chloroquine-resistance
- ◆ No malaria



Addressing Malaria With Multiple Products

- There are no permanent preventions or vaccines against malaria as of today.
- Following Anti-Malarial APIs are produced by the company:
 - Artemether
 - Lumefantine
 - Artesunate
 - Amodiaquine Hydrochloride
 - Dihydroartemisinin
 - Piperaquine phosphate
 - Chloroquine Phosphate
 - Hydroxychloroquine Sulphate
 - Pyronaridine tetraphosphate
- Artemether and Lumefantrine (A&L) is a WHO approved best combination to cure Plasmodium falciparum (Pf) Malaria.
- Artemether (A) is an Anti-Malarial for the treatment of multiple drug resistant strains of Pf malaria.
- Lumefantrine (L) is an Anti-Malarial drug. It can only be used in combination with arthemether, it is also known as co-Arthemether.
- AL combination is the preferred combination to cure PF malaria., with a global market share of 74% vs. other combinations.

Revenue Split (%) of Mangalam for FY14-15



Global Anti-Malarial API Mix

ACT	Share of Global Market (2014)
AL	74.1%
AS-AQ	24.2%
DHA-PPQ	1.2%
AS-PY	0%



Going beyond Malaria: Anti-Retroviral

Strong Market Requirement

- Current production of ARV drugs meets only 50% of total demand
- Strong focus on increasing available of medication to infected population

Strong Skill sets and established facilities

- R&D team working on ARV APIs since 3years; 1 API under production
- 2 product in validation stage and 5 under R&D
- Approval in place from the Clinton foundation and WHO for production of ARV drugs
- Targeting only the regulatory market

ARV Market

- Life time long treatment
- Higher demand, volume and funding for ARV drugs higher
- Experienced and efficient R&D team.
- Cost advantage over competitors

ARV APIs

API Name	Status
Tenofovir Disoproxyl	Commercialized
Emtricitabine	Under process validation on pilot scale
Efavirenz	Under process validation on pilot scale
Lamevudine	Under development in R&D
Tenofovir Alafenamide Fu marate	Under development in R&D
Atazanavire Sulphate	Under development in R&D
Nevirapine	Under development in R&D
Sobusofovir	Under development in R&D

Anti-retroviral: Tenofovir Disoproxyl

- Tenofovir disoproxil belongs to a class of antiretroviral drugs known as nucleotide analogue reverse transcriptase inhibitors.
- It blocks reverse transcriptase, a crucial viral enzyme in HIV-1 and hepatitis B virus infections.
- Tenofovir disoproxil is on the WHO list of drugs recommended for HIV_1 treatment.

Other Products

Uricosuric Agent :Allopurinol

- Used in treatment of gout or kidney stone
- Reduces the production of uric acid in the body, primary cause for gout or kidney stones
- WHO essential medicines for basic health system
- Used in medication for ischemic reperfusion injury, poor kidney function and protozoal infections

Analgesic: Nimesulide

- Used in treatment of acute pain, the symptomatic treatment of osteoarthritis
- Available in a variety of forms: tablets, powder for dissolution in water, gel etc.
- It is marketed by the name Nise Gel by Dr. Reddy's in India

Anti Hypertensive: Bisoprolol Fumerate

- Used in Treatment for Cardiovascular Diseases.
- Mainly for High Blood Pressure, reduced blood flow to the heart congestive heart failure.
- WHO essential medicines for basic health system
- Mylan manufactures formulations of Bisoprolol Fumerate



Global Customer Base

DOMESTIC:



INTERNATIONAL:





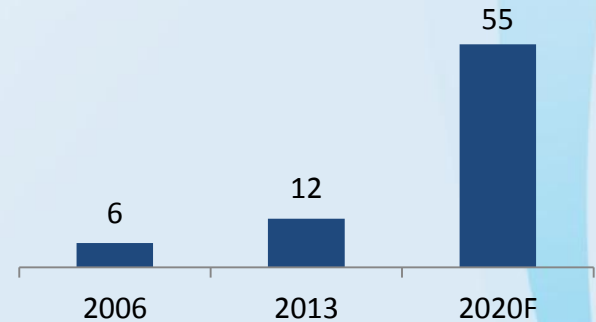
Industry Overview



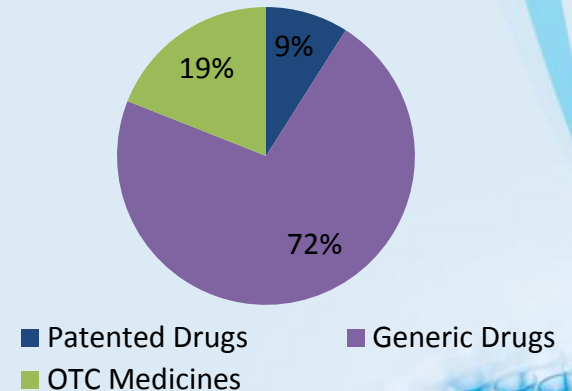
Overview: Indian Pharma Market

- **3rd largest** in the world in terms of volume in the Global API Market.
- **Fastest growing** pharma market in the world
- Generics drugs is the largest segment of the Indian Pharma market with **72%** market share in terms of revenue
- Expected to grow at a **CAGR of 23.9%** to \$55 billion by 2020
- Focused on R&D.
 - On an average companies spend 8-11% of their total turnover on R&D
- The domestic Indian Pharmaceutical market grew at **10-12%** in FY15, the growth rate is increasing every year, the growth was 9% in FY14

Indian Pharmaceutical Sector Revenue (USD Mn)



Revenue Share of Indian Pharmaceutical Companies sub-segment, 2013



Key Growth Drivers: Indian Pharma Market

Cost efficiency:

- The Indian Pharma cost is almost 60% less compared to USA and half of the cost in Europe

Economic Growth:

- Drug affordability, penetration in healthcare sector and Chemists penetration in the rural areas of the country are the major reasons for the economic growth of the sector.

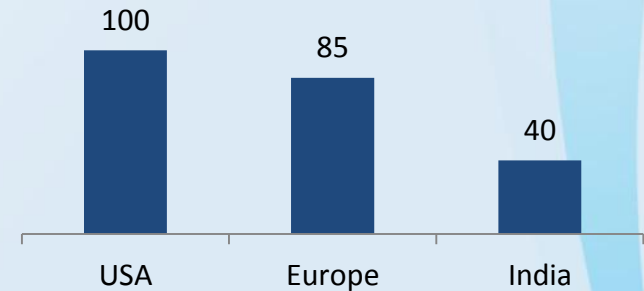
Government:

- The government aims at making the Indian pharma market a world leader by 2020.
- The government has reduced the time required for approvals for new facilities to attract more investments.
- The government also allows 100% FDI inflows under automatic route

Diversified Portfolio:

- The Indian Pharma industry contributes to 10% of the global volume of pharmaceuticals.
- The sector manufactures over 500 different APIs. Over 60,000 generic brands are present in the Indian pharma market.
- 49% of the Indian pharma master filling are registered in the USA.

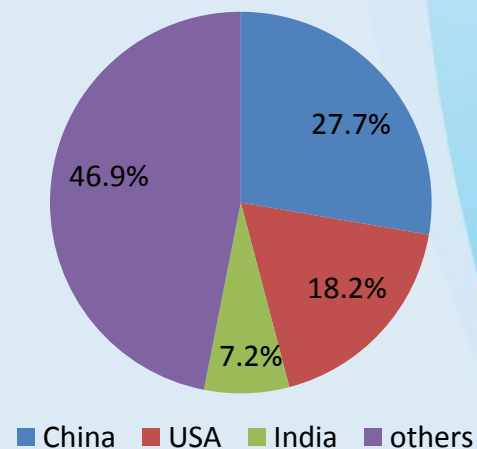
Relative Cost of Production with USA cost as base as on March 2014



Overview: Indian API Market

- Expected to be the 3rd largest API merchant market by the end of 2016 with a market share of 7.2% in the world.
- The Indian API industry has the second most largest number of Abbreviated New Drug Applications (ANDAs)
- API Industry of India is a world leader in Drug Master files(DMFs) application with the USA
- API manufacturers in India are trying to strengthen their marketing in regulated markets by different means viz., by focusing on the improvement of production yields; especially of critical products, through process modification, by increasing the productivity of high volume products through capacity re-balancing, by increasing sales in international market
- China and India are driving the market growth through their cost advantages and have emerged as manufacturing hubs for the APIs
- With government support, improving IP systems and manufacturing standards in India, the generic as well as innovator APIs market in India is expected to grow steadily in the coming years.

Market Share of API: 2016 (E)





Financial Overview



Profit and Loss Statement

Income Statement (INR Mn)	FY12	FY13	FY14	FY15	9M-FY16
Total Income	1,538	1,253	1,227	2,207	2,245
Expenses	1,391	1,297	1,129	2,003	2,012
EBITDA	147	(44)	98	204	233
<i>EBITDA Margin</i>	<i>9.6%</i>	<i>(3.5%)</i>	<i>8.0%</i>	<i>9.2%</i>	<i>10.4%</i>
Depreciation	37	39	40	42	33
Finance Cost	102	100	97	103	65
Other Income	3	16	1	1	7
PBT	11	(168)	(39)	60	142
Tax	5	(50)	(9)	-1	38
PAT	6	(118)	(30)	61	105
<i>PAT%</i>	<i>0.4%</i>	<i>(9.4%)</i>	<i>(2.5%)</i>	<i>2.8%</i>	<i>4.7%</i>
EPS	0.48	(8.95)	(2.31)	4.66	6.63

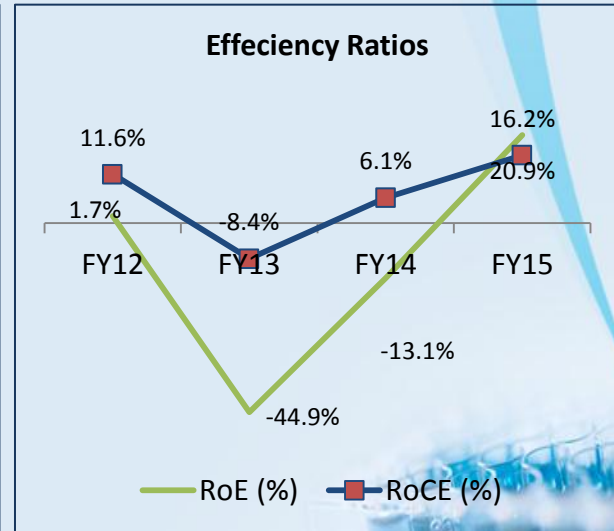
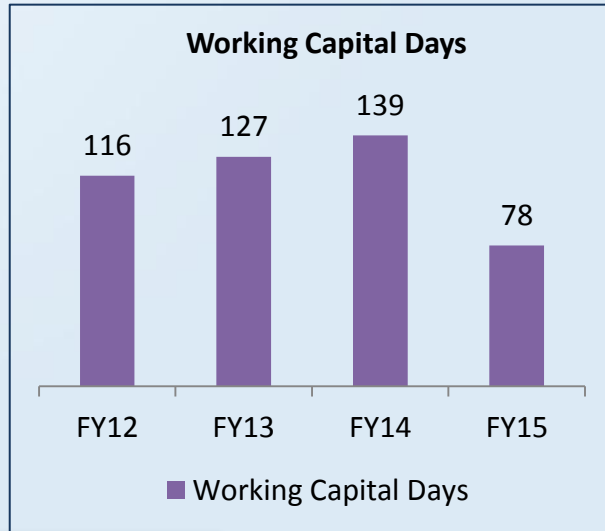
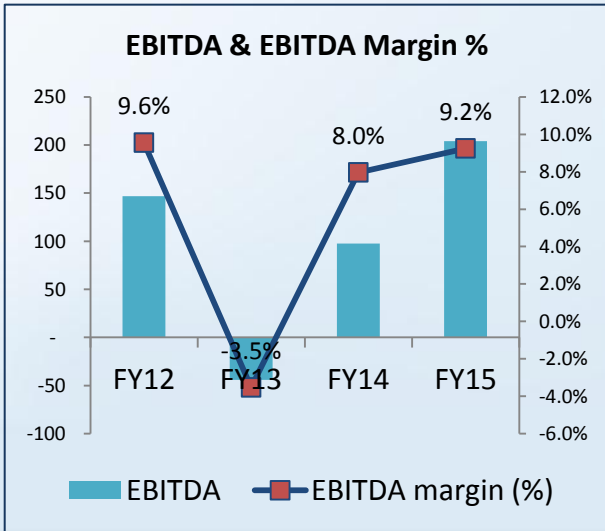
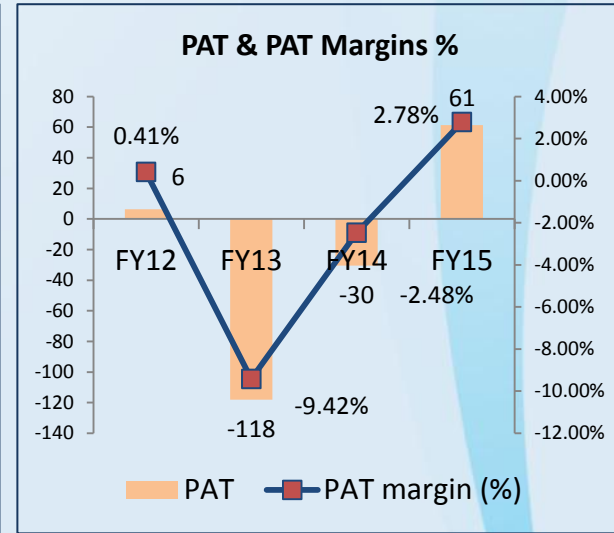
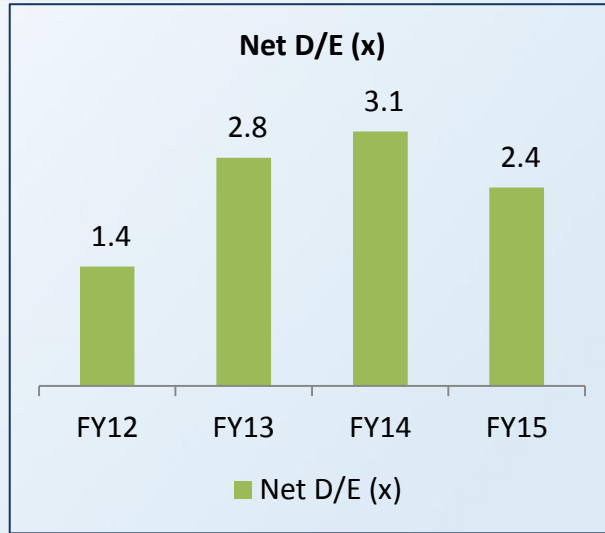
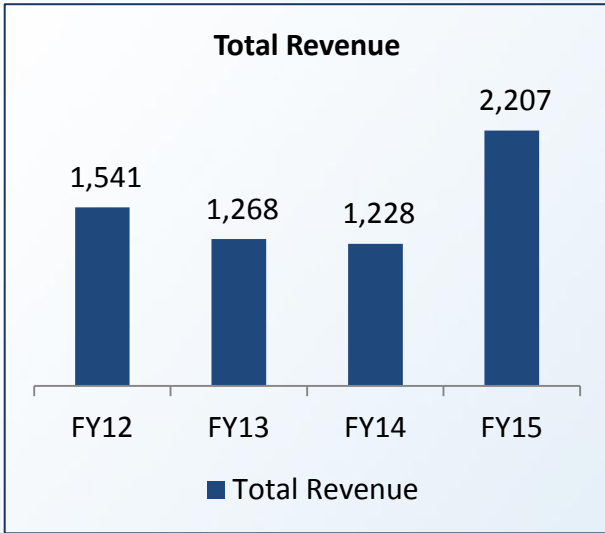


Balance Sheet

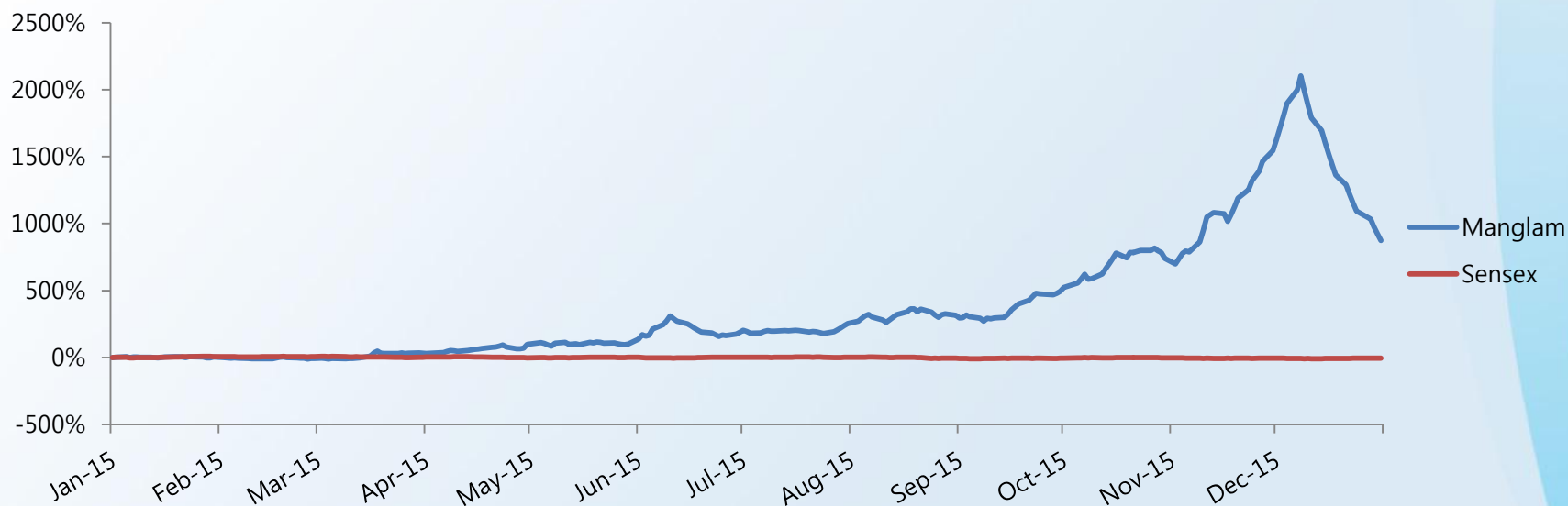
Equity and Liabilities (INR Mn.)	FY13	FY14	FY15	H1-FY16	Assets (INR Mn.)	FY13	FY14	FY15	H1-FY16
Shareholders Fund					Fixed assets				
Share Capital	132	132	132	132	Total Fixed Assets	551	534	530	525
Reserves and Surplus	131	100	162	227	Non Current Assets				
Money Received	-	-	-	155	Long Term Loan & Advances	22	6	9	10
Net worth	263	232	294	514	Current Assets				
Non Current Liabilities					Inventories	311	365	573	645
Long Term borrowings	439	402	394	236	Investments	2	2	2	2
Deferred tax liabilities	15	6	17	34	Trades Receivables	239	297	443	236
Total non current liabilities	454	408	411	270	Short term Loan & Advances	22	50	135	156
Current Liabilities					Cash and Cash Equivalents	1	1	7	6
Short Term Borrowings	287	314	318	346	Total current Assets	575	715	1,160	1,045
Trades payables	107	209	548	337	Grand Total				
Other Current Liabilities	37	92	128	113	Grand Total	1,148	1,255	1,699	1,580
Total current liabilities	431	615	994	796					
Grand Total	1,148	1,255	1,699	1,580					



Financial Charts: A Turnaround Story

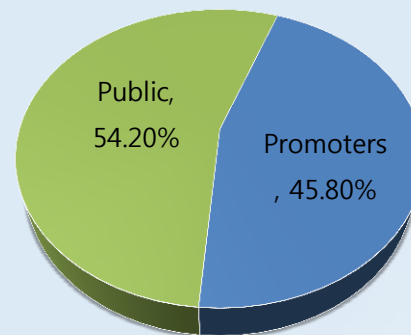


Capital Market



Price Data (As of 31 st December 2015)	INR
Face Value	10
Market Price	195
52 Week H/L	441.5/17.4
Market Cap (INR Mn)	2,570
Equity Shares Outstanding (Mn)	14.38
1 Year Avg. Trading Volume ('000)	139

Shareholding Structure (as on 31st Jan 2015)



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Mangalam Drugs and Organics Ltd

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